# BDC INTERNATIONAL AFFAIRS & BEST PRACTICE GUIDELINES CENTRE

Promoting Resident-Centered Care through the Implementation of Best Practices: A System-Level Implementation Program

STTI's 25th International Nursing Research Congress

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# International Affairs and Best Practice Guideline Centre Mandate

Funded by the Ontario Ministry of Health and Long-Term Care since 1999 to:

Develop, disseminate, and actively support the uptake of evidence-based clinical & healthy work environment best practice guidelines and to evaluate their impact in patient/organizational and health system outcomes.



INTERNATIONAL AFFAIRS & BEST PRACTICE GUIDELINES Topic Panel of PROGRAM COMPONENTS Selection **Experts** 3 yr Guideline **OUTCOMES** Review Guideline Systematic Nurse Review **Development Patient Organization** Publication **Societal** Recommendation Development Stakeholder Review NQuIRE QUALITY IMPROVEMENY PATIENT OUTCOMES **Deployment** WHISHWG ORDERSETS FELLOWSHIPS **Evaluation & Implementation Monitoring** ANAO COMMUNITIES OUTCOME INDICATORS

**RNAO Best Practice Guideline Program** 





#### **RNAO's BPG Implementation Methodology**

- Individual Level
  - Champion Network®
  - Learning Institutes
  - eLearning programs
  - Resources for mobile technology
  - Nursing Order Sets
- Organizational Level
  - Best Practice Spotlight
     Organization® Designation
- System Level
  - Implementation Projects







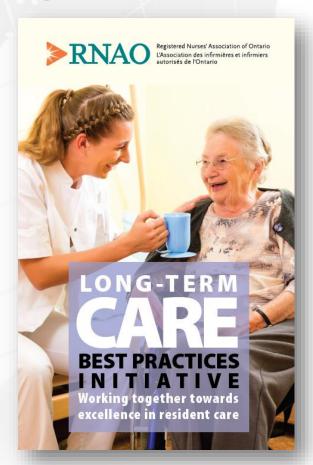


# **LTC Best Practices Program**

#### **Mission:**

To enhance the quality of care for residents in Long-Term Care Homes and create a culture of evidence-based practice by encouraging staff in LTC homes to use RNAO's Best Practice Guidelines.

Funding support from the Government of Ontario.







#### LTC Best Practice Co-ordinators

- Seek, create and co-ordinate opportunities to promote and use evidence-based best practices in the LTC sector.
- Develop a plan for implementation of best practices in the LTC homes including strategies to facilitate spread.
- Assist LTC homes in using evidence-based practices and quality improvement.
- Promote and support knowledge transfer within LTC homes.
- Provide support for best practice implementation and increase integration of best practices within and among LTC homes.



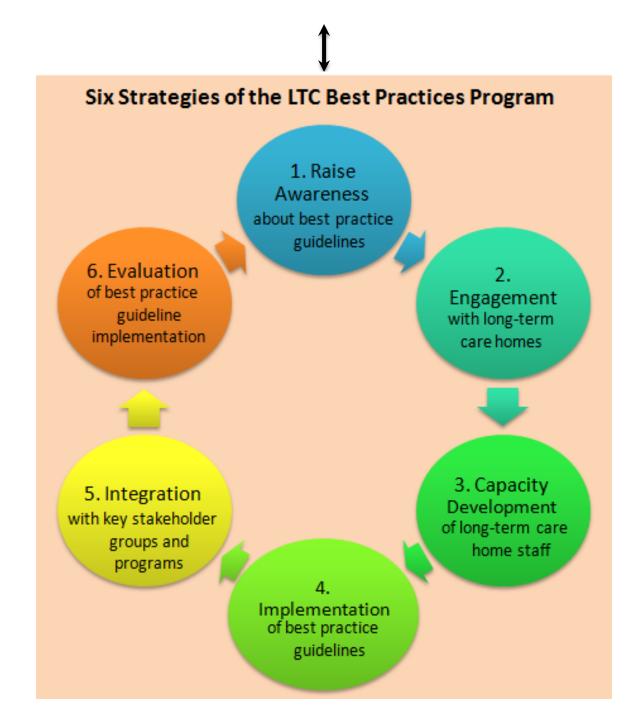




### LTC BP Program Model

#### Political and Health System Environment Key Sector Stakeholder Groups Long-Term Care Homes Act, 2007 Ontario Long-Term Care Homes Ontario Regulation 79/10 and Programs Registered Nurses' Association of Ontario Funding from the Nursing Long-Term Care Best Practices Initiative Secretariat, Ministry of Health and Mission, Vision and Values Long-Term Care Advisory Committee **RNAO Resources** Partnerships Human Resources Intellectual Property Resources Program Manager Clinical and Healthy Work Environment Best Practice Guidelines with kev Long-Term Care Best RNAO Toolkit: Implementation of Best Practice Guidelines (Second edition) stakeholder groups Practice Co-ordinators LTC Best Practices Toolkit and programs Nursing Orientation e-Resource for Long-Term Care Project Co-ordinators E-learnings (Client-Centred Care and Delirium, Dementia and Depression) Other guideline implementation resources

# Program Model continued...







#### 1. Raise Awareness

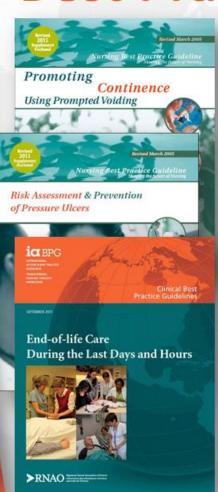
- Share knowledge about evidence-based practice and BPGs
  - Newsletters, brochures, mail outs, meetings with LTCH leaders and staff
- Co-ordinate forums and approaches for information sharing
  - Story collection, publications and presentations



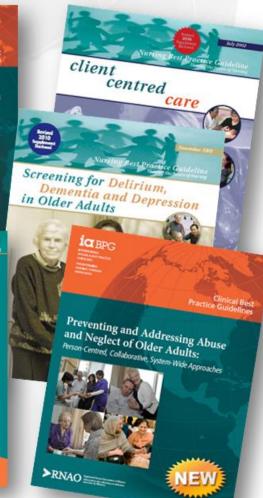


#### **RNAO Best Practice Guidelines**













## 2. Engagement

- Establish and participate in networking groups working on similar BPG topics
  - Communities of Practice (CoP) at local and provincial levels

 Collaborate with local and provincial initiatives, networks and organizations





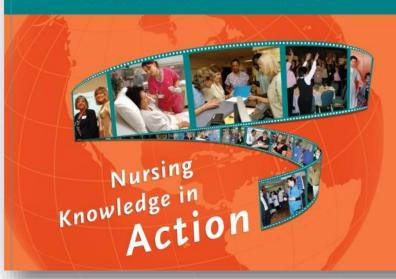
# 3. Capacity Development

- Create opportunities to build expertise by promoting and supporting knowledge transfer
  - Best Practice Champions Workshops
  - Best Practice Knowledge Exchange Institutes
  - Nursing Executive Leadership Academy
  - Advanced Clinical Practice Fellowships
  - Best Practice Spotlight Organization<sup>®</sup> (BPSO<sup>®</sup>)
- Provide ongoing best practice consultations with LTC leaders and staff

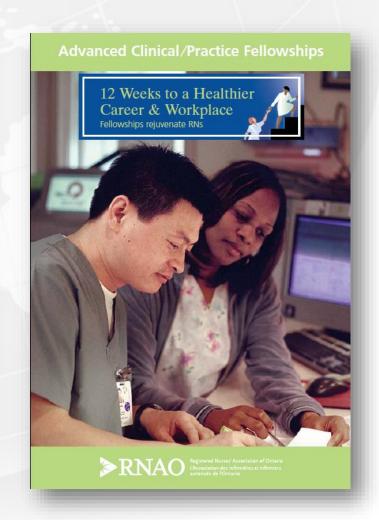
# 101BPG INTERNATIONAL AFFAIRS & BEST PRACTICE GUIDELINES



NURSING BEST PRACTICE CHAMPIONS NETWORK®



BPSO R N A O
BEST PRACTICE
S P O T L I G H T
ORGANIZATION
C A N A D A







## 4. Implementation

- Create and disseminate educational and implementation resources
  - Nursing Orientation e-Resource for Long-Term Care
  - LTC Best Practices Toolkit
  - E-learning programs such as Client Centred Care and Delirium, Dementia and Depression
- Support LTCHs to develop implementation plans and strategies for sustainability and spread





#### **Nursing Orientation e-Resource for Long-Term Care**



http://ltcorientationeresource.rnao.ca





#### **Best Practices Toolkit**

Implementing and Sustaining Change in Long-Term Care

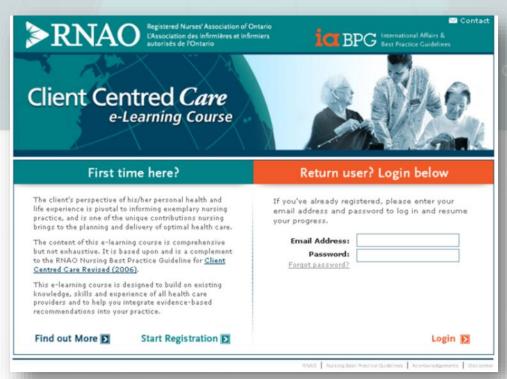
Home Client Centred Care Continence/Constipation Falls Pain Pressure Ulcer 3Ds End-of-Life Care Oral Health Stories

#### Introduction

In 2005, the Long-Term Care Best Practice Coordinator role was introduced into the long-term care sector as a three-year pilot initiative funded by the Ministry of Health and Long-Term Care through the Nursing Secretariat. The goal of the 'Long-Term Care Best Practices Initiative' is to support long-term care homes in adopting evidence-based practices that will support systematic and consistent approaches to providing quality care for residents. At the completion of the pilot phase in March 2008, the Registered Nurses' Association of Ontario (RNAO) assumed the management of the initiative with funding from the Ministry of Health and Long-Term Care's Performance Improvement and Compliance (PIC) Branch.

In 2008, a provincial survey of the long-term care (LTC) sector was undertaken by the Long-Term Care Best Practice Coordinators (LTC BPCs) to assess the current status of use of best practices in LTC, and to direct the focus of the work of the LTC Best Practice Initiative team. Based on the survey results, the following have been identified as top clinical priorities in Ontario LTC homes:

http://ltctoolkit.rnao.ca



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# Client Centred Care e-Learning Course http://clientcentredcare.rnao.ca

Delirium, Dementia and Depression (3Ds) e-Learning http://elearning.rnao.ca







# 5. Integration

- Collaborate with other provincial networks and quality improvement initiatives
  - League of Excellence for LTC Nurse Leaders to integrate best practices with LTC legislation, quality improvement and RAI-MDS
- Disseminate provincial survey reports (2008 and 2011)



Integrating Best Practices with: LTC Legislation, RAI-MDS, & Quality Improvement





#### Long-Term Care Best Practice Spotlight Organization®

LTC homes partner with RNAO to create evidence-based organizational cultures through systematic implementation of multiple RNAO BPGs by:

- establishing dynamic, long-term partnerships that positively impact resident care through supporting knowledge-based nursing practice
- demonstrating creative contextualized strategies and successfully implement
   BPGs at the individual and organizational level
- establishing and utilizing effective approaches to evaluate implementation using structure, process and outcome indicators, and
- identifying effective strategies for system-wide dissemination of guideline implementation and outcomes specific to LTC.





#### 6. Evaluation

- Evaluate the impact of the program in promoting and implementing evidence-based practices in LTC
- Seek and engage in research opportunities to evaluate the impact of best practices on resident care outcomes
- Assist homes to develop and monitor outcome measures that enhance resident care





## Challenges

- Maintaining the engagement of LTCHs related to competing demands and priorities
- Turnover of leadership staff in LTCHs
- Proportion of registered staff to unregulated care staff in LTCHs





## **Key Successes**

 In 2009 the Program received the Minister's Award of Excellence Celebrating
Innovations in
Health Care Expo

- Currently over half of the LTCHs in the province are actively engaged (53%) in BPG implementation with the program
- LTC nurses are actively engaged in capacity building events
- The new LTC-BPSO® launched in April 2014
- Phase 1 of a comprehensive program evaluation completed in March 2014



### **Next Steps**

- Implement recommendations from Phase 1 of the program evaluation including:
  - expand the use of different types of consultation and support activities with LTCHs
  - administer a Provincial Survey of LTCHs again in 2014
  - develop a comprehensive monitoring and evaluation framework for the program
  - develop a comprehensive data collection and management system
- Conduct Phase 2 of the program evaluation





# Questions and Discussion & Thank You cholmes@rnao.org ibajnok@rnao.org

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