

THE NURSE'S ROLE IN DESIGNING AND MOVING INTO A NEW HOSPITAL

Sigma Theta Tau International Leadership
Conference

Lee Ann Blue, RN, MSN

September 26th, 2014

Objectives

- ▶ To share how the Eskenazi Health nurses were engaged to be part of leading the design, transition & occupancy planning and implementation of the new Eskenazi Health replacement facility
- ▶ To share how the Eskenazi health nurses lead efforts to bring in best practice and intra professional collaboration as part of this move to our new facility
- ▶ **“Every Step of the Way”**



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SYSTEM FAILURES HAVE BECOME 'ROUTINE'

WHY WISHARD WANTS A NEW HOME



OFFICIALS SAY HOSPITAL MUST REBUILD TO SURVIVE

By [Name]



**WAITING FOR
SMALL**... [Text continues]

THE WIND... [Text continues]

DIANAPOLIS STAR

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SYSTEM FAILURES HAVE BECOME 'ROUTINE'

WHY WISHARD WANTS A NEW HOME



OFFICIALS SAY HOSPITAL MUST REBUILD TO SURVIVE

By [Name]




FOR THE FIRST TIME IN 100 YEARS, THE WISHARD MEMORIAL HOSPITAL IS BEING BUILT FROM THE GROUND UP.

WISHARD MEMORIAL HOSPITAL is a 1,200-bed facility in downtown Indianapolis. The hospital is being replaced by a new 1.5 million square foot facility. The new hospital is expected to be completed in 2012. The new hospital will have 1,200 beds, 100 operating rooms, and 100,000 square feet of patient care space. The new hospital will be a state-of-the-art facility with the latest medical technology. The new hospital will be a landmark building in downtown Indianapolis. The new hospital will be a symbol of the city's commitment to healthcare. The new hospital will be a source of pride for the city of Indianapolis.

THE INDIANAPOLIS STAR

WEDNESDAY, SEPTEMBER 10, 2008 • THE INDIANAPOLIS STAR • \$3.00 • 1000 N. ALLEEN AVENUE



Today's weather
Clear to sunny
65-80



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Employees who expose wrongdoing are facing billions in payouts

Whistle-blowing is a bitter pill for drug makers

By John Russell
Employees who expose wrongdoing are facing billions in payouts



RECENT CASES

Over 200 lawsuits in employment cases were filed in 2007 with the EEOC. The EEOC has received 100,000 complaints in 2007.



mpse effects

It's needed office and will be the best

ELECTION 2008

A NEW WISHARD IS ON THE WAY



WISHARDYEST event on Sept. 10, 2008. From left to right: Mayor Greg Evers, Mayor-elect Tom Haddock, Mayor-elect Tom Haddock, Mayor-elect Tom Haddock, Mayor-elect Tom Haddock.

8754M PROJECT WINS IN LANDSLIDE

By David Lee
The 8754M project, a \$875.4 million project, was awarded to the...

KEY STATISTICS



Design Phase: “*Every Step of the Way*”

- ▶ Review of best practice for healthcare environments with our architects all included nursing
- ▶ CNO was at the Executive Steering table
- ▶ Meeting with our patients/families and community included nurses to hear and understand the feedback on what they were looking for
- ▶ Site Visits included nursing



Design Phase: “*Every Step of the Way*”

- ▶ Every nurse leader was charged with bringing their team and medical leadership to participate
- ▶ Used the mock up concept to identify what really works with medical equipment and furnishings and nursing from all departments and services attended these sessions to provide critical and time saving/value advice







-
- ▶ Evidence-based design developed with employee engagement and patient input
 - ▶ 327-bed inpatient hospital; all private rooms
 - ▶ 21 operating rooms
 - ▶ 4 interventional labs
 - ▶ 12 labor and delivery rooms
 - ▶ 36 private NICU rooms
 - ▶ 48-room ICU, including trauma/surgery and pulmonary
 - ▶ 110-bed treatment room emergency department; all private rooms
 - ▶ Mental health services





Eskenazi Health

one of only 10 hospitals in America to be LEED® Silver or higher

- 94% of all waste leaving the construction site has been diverted from landfills.
- 85% of planned wood products will come from Forest Stewardship Council (FSC) certified forests.
- 63% of planned materials will come from within 500 miles of the site, meaning less energy for transport.
- 44% of all materials for the project will come from recycled materials.



Eskenazi Health's environmental leadership is attracting national attention and building a healthier future for Indianapolis. The new Sidney & Lois Eskenazi Hospital is set to open in December 2013 as the first new hospital in Indiana and one of 10 in the nation certified LEED® Silver or higher by the U.S. Green Building Council.

In addition to the new hospital's advanced efficiency and environmental design, the Wishard Slow Food Garden at White River State Park, our employee and urban gardening efforts, the Wishard Farmers' Market, support for the Indy Winter Farmers' Market and a first-of-its-kind sky farm at the new hospital are among many programs increasing Wishard's impact in creating a more healthful, sustainable community.

Learn more at EskenaziHealth.org.

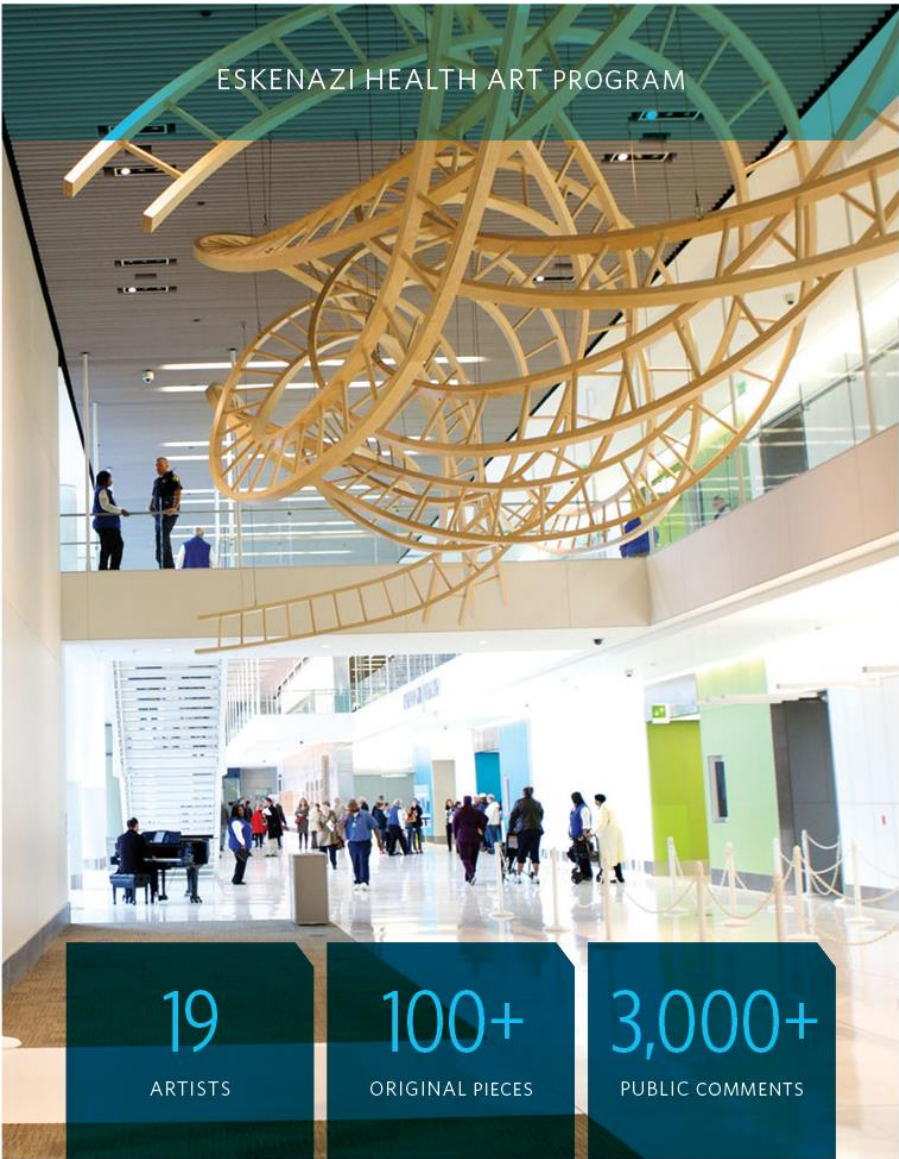


THE NEW
WISHARD™

ESKENAZI
HEALTH™





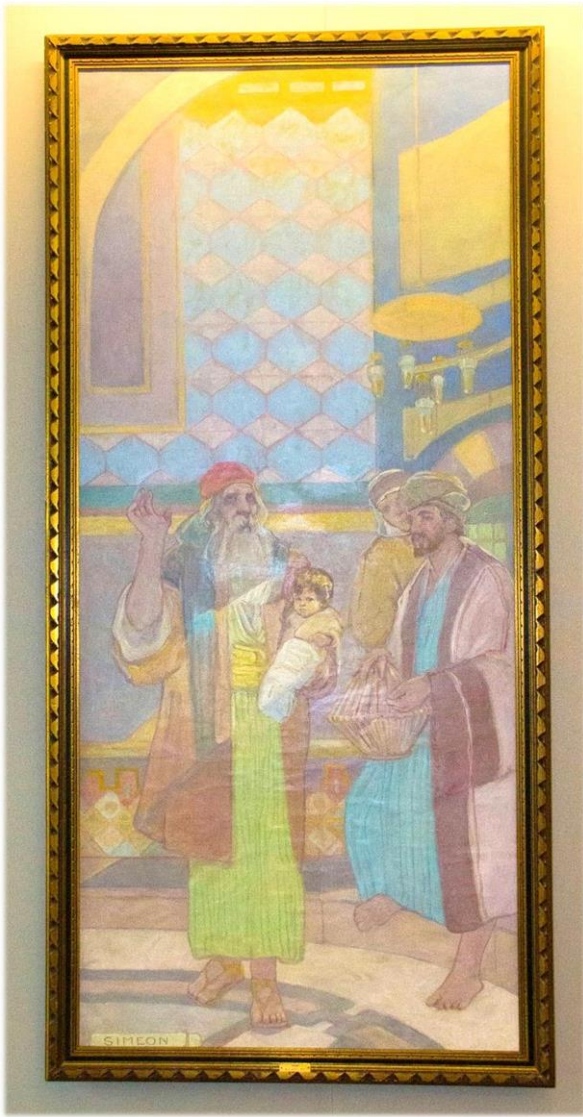


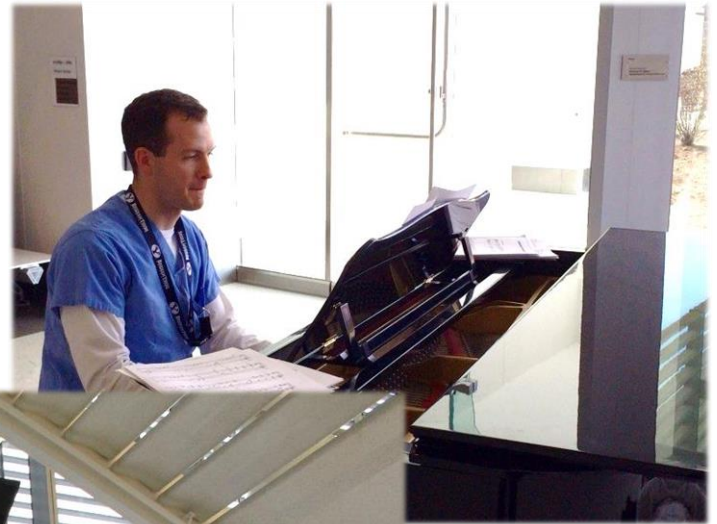
ESKENAZI HEALTH ART PROGRAM

ARTIST DIVERSITY

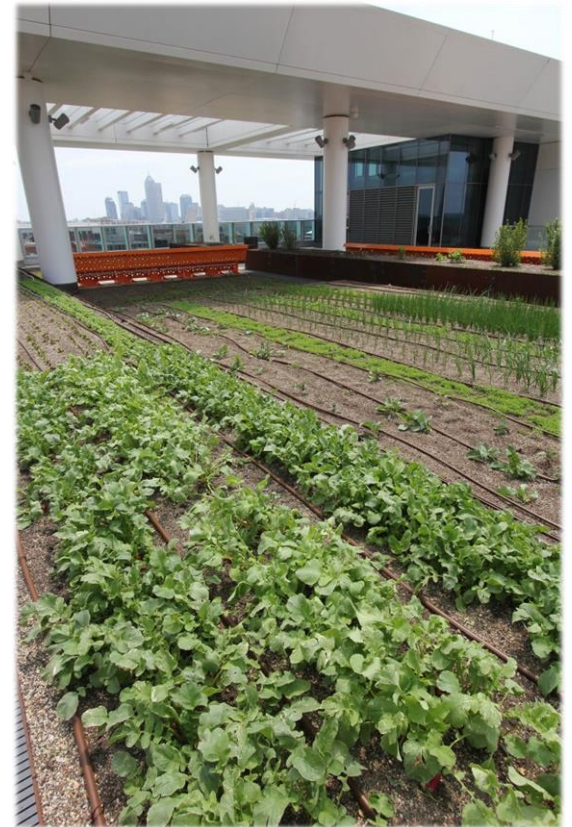
57.8%	INDIANA
47%	MINORITY
31.5%	WOMEN
10.5%	VETERAN
5.2%	DISABLED
5.2%	SENIOR













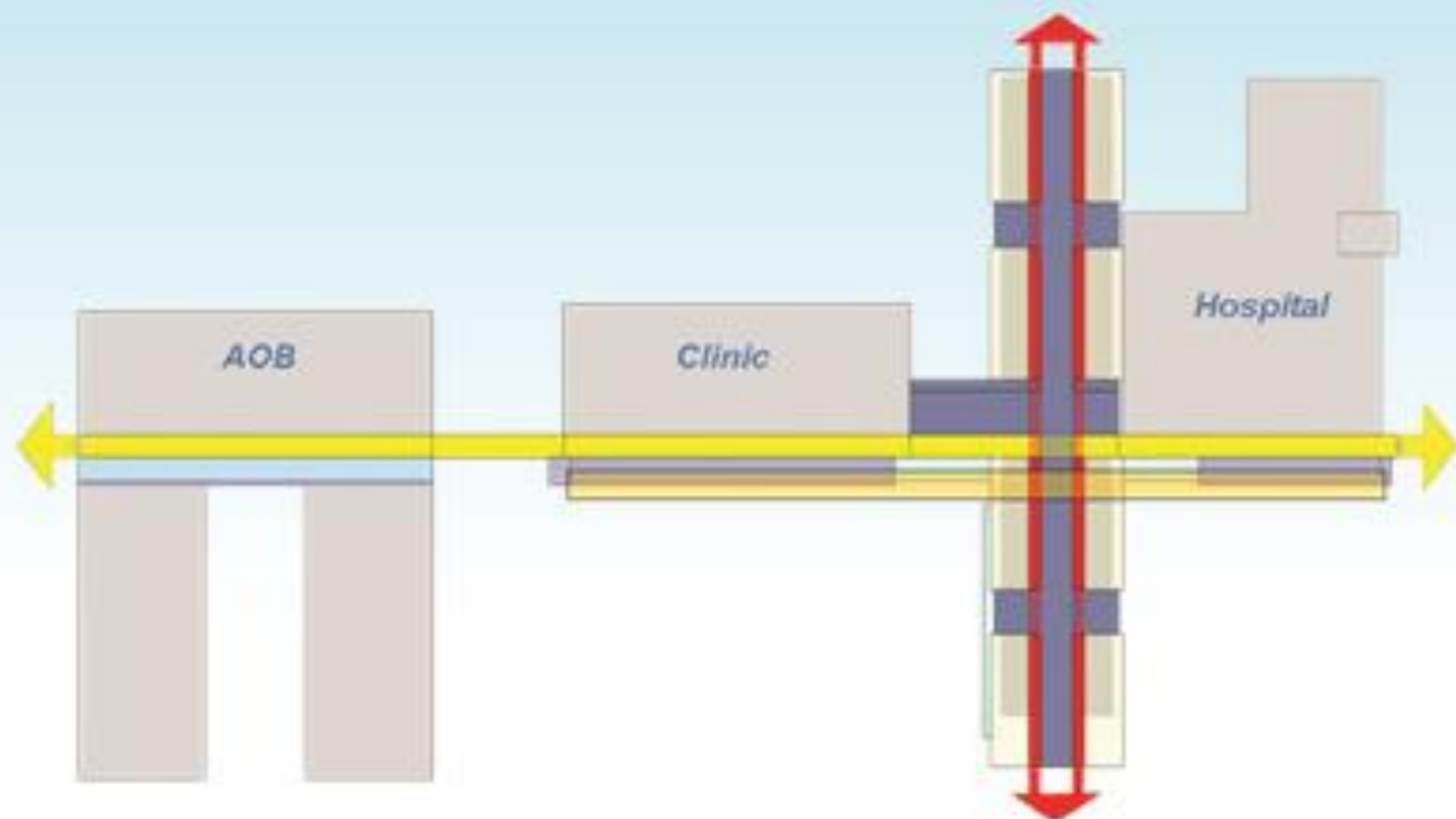


ESKENAZI HEALTH

Transition & Occupancy: “*Every Step of the Way*”

- ▶ Over 100 teams convened to review every single work flow in every single area; nursing was on every single team
- ▶ Acuity Adaptable
- ▶ Intended Elevator Usage
- ▶ Supply Carts in the Room
- ▶ Security processes
- ▶ Visitation approach
- ▶ ***Wherever possible implement ahead of time***







GO WEST
WISHARD TO ESKENAZI
SATURDAY TRANSFER



**TRANSPORT VEHICLES
FOR THE DAY INCLUDED:**

25

AMBULANCES FROM 12
DIFFERENT AGENCIES

1

MULTI-PASSENGER
VAN

1

MEDICAL
TRANSPORT VAN

2

WHEELCHAIR
VANS

2

BARIATRIC
AMBULANCES

4 to 5

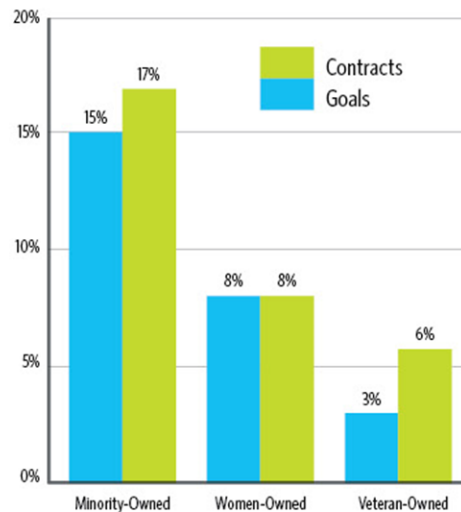
CRITICAL CARE
TRANSPORT AMBULANCES

Assisting agencies include: Buck Creek Fire Department, Fishers Fire Department, Pike Fire Department, AmeriCare Ambulance Services, Care Ambulance Service, Seals Ambulance Service, Wayne Township Fire Department, Decatur Township Fire Department.



\$153,037,325

IN CONSTRUCTION CONTRACTS TO BUSINESSES OWNED BY MINORITIES,
WOMEN, VETERANS AND PERSONS WITH DISABILITIES



ESKENAZI HEALTH EXCEEDED GOALS, WITH MORE THAN 30 PERCENT OF CONTRACTS GOING TO BUSINESSES OWNED BY MINORITIES, WOMEN, VETERANS AND PERSONS WITH DISABILITIES.



\$88,564,741

TO MINORITY-OWNED
BUSINESS ENTERPRISES



\$44,185,340

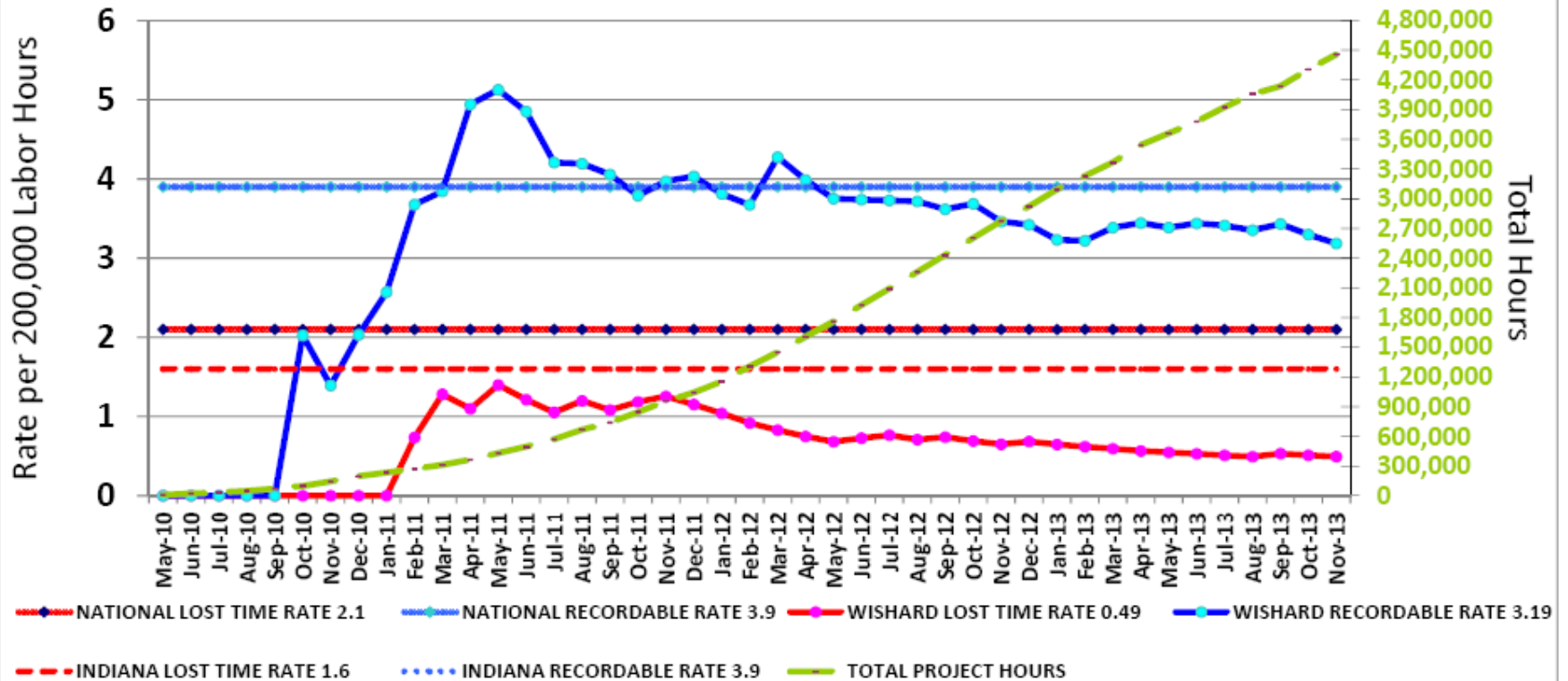
TO WOMEN-OWNED
BUSINESS ENTERPRISES



\$20,287,244

TO VETERAN-OWNED
BUSINESS ENTERPRISES

WISHARD RECORDABLE RATES, LOST TIME RATES, & LABOR HOURS





\$4.7 MILLION

RAISED THROUGH EMPLOYEE AND PHYSICIAN GIVING CAMPAIGN





ESKENAZI HEALTH CAPITAL CAMPAIGN HAS RAISED NEARLY \$84 MILLION



BIGGEST GAME IN TOWN

THE INDIANAPOLIS STAR

MAJOR MOVE MARKS OPENING OF ESKENAZI

Head on an onslaught of health care news, the new Eskenazi Health Hospital is set to open its doors on Saturday, Dec. 7. The new facility, located in downtown Indianapolis, is a multi-story, multi-specialty care center and more.



THREE OF A KIND

At Eskenazi Health, a new name but the same mission. The new Eskenazi Health Hospital is a multi-story, multi-specialty care center and more.



INDIANAPOLIS BUSINESS JOURNAL

Suit spawns liquor-distribution showdown

Beer heavyweight wants to toss law barring it from also selling booze. The suit could lead to a new era of competition in the market.

Empathy-driven design



Union Station gets new scrutiny after spate of repairs

The city is working to ensure that the historic building is up to modern standards. The city is working to ensure that the historic building is up to modern standards.

To Your Health

Community, dignitaries celebrate hospital ribbon cutting



Following the race, members of the community gathered for a special public dedication and ribbon-cutting. The new facility has 350 inpatient beds, more than 300 exam rooms, a women's health center, a multi-specialty care center and more.



The new facility has 350 inpatient beds, more than 300 exam rooms, a women's health center, a multi-specialty care center and more.

INDYSTAR METRO SUNDAY



OPEN FOR CARE



Eskenazi Hospital: After big move, a new name but the same mission. The new facility has 350 inpatient beds, more than 300 exam rooms, a women's health center, a multi-specialty care center and more.

Wishard closes as Eskenazi's first day includes first birth

By Erik Weddle
Indianapolis Star

INDIANAPOLIS — Hal Mimmigan looked around the emergency room at Wishard Memorial Hospital on Saturday afternoon for the last time. All the beds in the circular room were empty. Cords to monitoring machines dangled, unattached to the sick or injured. Mimmigan, an emergency-room physician, said years working in the fast-paced, unpredictable ward created a sixth sense of sorts. He knew how the sound of pain traveled in the room and how to keep an eye on many patients at once.

"It is a place to do your job, but it becomes part of you," he said.

Mimmigan's last patient was discharged and sent home at 12:20 p.m., marking the end of the Wishard Emergency Department. He told the patient she was part of history — not just for him, but for Wishard, too. Then just 2 1/2 hours later, Wishard's beds were emptied of all patients. One hundred and forty-nine patients were carefully transferred a few blocks west to the brand-new, \$754 million Eskenazi Hospital that opened Saturday.

"It's end of an era," said nurse Mary Kay Mitchell, who has spent decades facing trauma there. But while she and others would soon clip blue-and-green badges to their scrubs, Mitchell said their relationships, trust and care weren't going to change. Mimmigan agreed.

"The people are the same," he said. "The patients will be the same, too."

About 350 volunteers, including nursing students and the Naval Reserve and the National Guard members, helped hospital staff ferry patients into their new rooms. Each patient was greeted by a roar of applause.

A baby girl was born at the hospital just past noon.

Dr. Lisa Harris, the hospital's chief executive and medical director, said Wishard staff rallied around the idea of being responsible to a community. Now, they are just moving and that mission forward into a high-tech hospital that provides more tools and better care.

New Eskenazi hospital is awash in artwork

The building opening Dec. 7 is meant to be 'comforting'

By Scott Olson
50500@ig.com

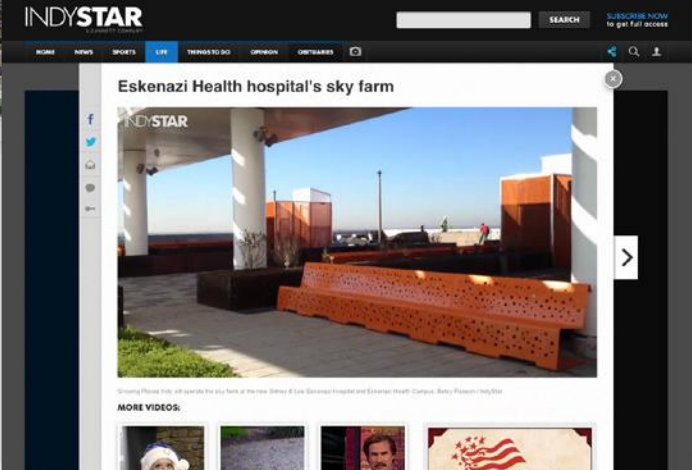
The array of artwork assembled by the new Eskenazi Health hospital is impressive enough to make some museum envious. In fact, one of the pieces did come from a museum—the Indiana State Museum.

The \$754 million facility on the west end of the IUPUI campus is set to open Dec. 7 and will replace the aging Wishard Hospital about a block away.

The 1.3-million-square-foot, new hospital has plenty of room to display the art commissions from donors.

One piece that wasn't, but perhaps is the most valuable of the hospital's collection, is a T.C. Steele painting on loan for 99 years from the state museum.

The water landscape complements of four seasonal oil paintings by the Hoosier artist who died in 1928 at the age of 38. Known for his Indiana landscapes, Steele painted the large pieces in 1904 to win



ESKENAZI HEALTH

ON TIME. ON BUDGET.

NO TAX INCREASE.



ESKENAZI HEALTH

